

Council Controlled Organisations

This section summarises Council’s involvement in Council Controlled Organisations (CCOs) and Council Controlled Trading Organisations (CCTOs) as well as Council’s involvement in Port Nelson, a port company. CCOs are set up to deliver public benefit for the city in a financially prudent manner. Often this requires particular expertise which does not sit within Council. CCTOs are set up with the primary objective of returning a profit as well as delivering agreed strategic outcomes for the city.

This section lists the objectives for each organisation, the nature and scope of activities they provide and key measures by which performance is judged. More information can be found in Council’s annual reports which summarise the annual results for each of these organisations, measured against the targets set in their respective statements of intent.

Full details for each organisation can be found in their current statements of intent and annual reports.

- Port Nelson Ltd (50% with Tasman District Council) (Port Company)
- Nelmac Ltd (CCTO)
- Nelson Airport Ltd (50% with Tasman District Council) (CCTO)
- Nelson Regional Development Agency (CCO)
- Tasman Bays Heritage Trust (Nelson Provincial Museum) (50% with Tasman District Council) (CCO)
- Bishop Suter Trust (CCO)
- City of Nelson Civic Trust (CCO)
- Tasman Regional Sports Trust (CCO)
- Nelson Municipal Band Trust (CCO)

Port Nelson Ltd

Structure	Objectives	Activities	Performance Indicators
Port Nelson is jointly owned by Nelson City and Tasman District Councils. The councils each appoint one director and the remaining four directors are jointly appointed.	To provide port services for the region including the provision of berths, leasing of land and the warehousing and storage of goods.	Marine services Berths to accommodate vessels at the Port Wharves, plant and other services to facilitate the discharge and loading of vessels Container terminal handling services Cargo logistics including warehousing and storage of goods Vessel slipping services	As per the Statement of Corporate Intent (SOCIs available on Port Nelson website)

Nelmac Ltd

Structure	Objectives	Activities	Performance Indicators
Nelmac is 100% owned by Nelson City Council and all directors are Council appointed.	To provide the city with high quality management, maintenance and construction of its natural and built environment. This includes managing facilities, parks, reserves and sports fields and infrastructure such as water and waste.	<p>Consultancy/ planning and design</p> <p>Water treatment</p> <p>Manage greenspaces, waste, facilities</p> <p>Ecological restoration and management</p>	As per the Statement of Intent (SOIs available on request from Nelmac)

Nelson Airport Ltd

Structure	Objectives	Activities	Performance Indicators
Nelson Airport is a regional airport jointly owned by Nelson City and Tasman District Councils. The councils each appoint one director and the remaining three directors are jointly appointed.	To operate a successful airport business that meets the needs of the Nelson Tasman region.	<p>Manage and operate the Airport, including managing aviation security</p> <p>Manage commercial non-aeronautical agreements and relationships at the Airport</p> <p>Terminal redevelopment</p>	As per the Statement of Intent (SOIs available on Nelson Airport website)

Nelson Regional Development Agency Ltd (NRDA)

Structure	Objectives	Activities	Performance Indicators
The NRDA is 100% owned by Nelson City Council and all directors are Council appointed.	To enhance the sustainable economic vitality of the Nelson region.	<p>Attract investment into the region</p> <p>Promote the Regional Identity</p> <p>Business development and support</p> <p>Manage operation of i-SITE</p> <p>Administer the Events Fund</p>	<p>Visitor nights - Visitor attraction</p> <p>Attraction and retention of investment through investment cases</p> <p>Targeted partner programmes</p> <p>Customer satisfaction rating at i-SITE</p>

Tasman Bays Heritage Trust (Nelson Provincial Museum)

Structure	Objectives	Activities	Performance Indicators
The Tasman Bays Heritage Trust is a	To be the repository of material culture	Manage and operate the Museum	Visitor numbers

charitable trust which is not owned by Council although Nelson City and Tasman District Councils appoint more than 50% of the board members. One other board member is iwi appointed.	and to present regional history, natural history, mātauranga Māori and contemporary narratives through displays and events; by maintaining its collection and records; and providing lifelong learning opportunities to challenge, inform, and engage the wider community including manawhenua iwi, as well as visitors to the region.	Acquire, manage, interpret, preserve and make accessible the Museum's collection Promote understanding and appreciation of region's rich cultural heritage and environs. Manage the Trust's assets	Increased outreach Visitor experience programme
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Bishop Suter Trust

Structure	Objectives	Activities	Performance Indicators
The Suter is a charitable trust which is not owned by Council although Council appoints more than 50% of the board members. One other board member is iwi appointed.	To provide Nelson residents and visitors to the region access to the district cultural heritage and many forms of contemporary cultural expression.	Manage and operate the Suter Promote the study, creation and appreciation of all forms of visual arts Acquire, manage, interpret and preserve the collection and taonga Develop and maintain partnerships	Visitor access and visitor numbers Programme of regularly changing exhibitions Learning experiences for children and public art programmes Resources are achieved to support projects

City of Nelson Civic Trust¹

Structure	Objectives	Activities	Performance Indicators
The City of Nelson Civic Trust is an independent charitable organisation that exists to provide amenities for the enhancement of the City and the benefit of the community as a whole. The Trust was established in 1973. The Council appoints all the trustees and	To provide an opportunity for people to contribute funds for the development of cultural, artistic and social amenities for the enjoyment of the people of Nelson City and its visitors and to ensure that historic landmarks can be preserved for future generations.	Manage and operate the Civic Trust Fund including all gifts, donations and bequests and allocations for projects	Council agreed in March 2017 to continue an exemption ² for the City of Nelson Civic Trust, meaning it is exempt from reporting requirements. Therefore, targets for the Trust are not included in this Long Term Plan.

¹ Although the City of Nelson Civic Trust is a Council Controlled Organisation, it is exempt from reporting requirements.

² 23 March 2017 – exempt for the purposes of s6(4)(i) of the Local Government Act 2002, in accordance with s7(3) and s7(6) of the Act and after considering the matters in s7(5) of the Act.

provides administrative support.			
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Tasman Regional Sports Trust

Structure	Objectives	Activities	Performance Indicators
Tasman Regional Sports Trust (TRST) is a charitable regional sports trust that serves the Top of the South Island.	TRST leads and advocates for sport and recreation across a wide range of activities and projects. The mission of the TRST is: To get more people, more active, more often. The TRST operates in Nelson, Tasman, Kaikoura, Marlborough and Buller and is controlled by all five councils.	Help to get people more physically active: - provide sport and recreation events - deliver a range of targeted community activity programmes Support the coaching and capability of the sport sector Manage and operate facilities such as Sports House	Council is planning to provide an exemption for the Tasman Regional Sports Trust, which would mean that it is exempt from reporting requirements. Therefore, targets for the TRST are not included in this Long Term Plan.

Nelson Municipal Band Trust³

Structure	Objectives	Activities	Performance Indicators
Nelson Municipal Band Trust is a charitable trust that serves the Nelson-Marlborough-Tasman region.	To manage a special trust fund for the benefit of the Nelson Municipal Band.	Makes grants to organisations (including schools or other charities) Public performances under contract to Nelson City Council for events such as Anzac Day, Christmas, and other civic occasions	Council agreed in October 2017 to approve an exemption ⁴ for the Nelson Municipal Band Trust, meaning it is exempt from reporting requirements. Therefore, targets for the Trust are not included in this Long Term Plan.

Other

Council is also considering the establishment of a CCTO to manage its campground activities.

³ Although the Nelson Municipal Band Trust is a Council Controlled Organisation, it is exempt from reporting requirements.

⁴ 26 October 2017 – exempt for the purposes of s6(4)(i) of the Local Government Act 2002, in accordance with s7(3) and s7(6) of the Act and after considering the matters in s7(5) of the Act.